

The logo consists of a large, bold, red letter 'A' with a black number '1' positioned to its upper right. The background of the entire page is a vibrant red with abstract, geometric shapes and gradients, creating a modern and dynamic feel.

A1

Consolidated Corporate Governance Report 2025

A1 Group

Commitment of the A1 Group to the Austrian Corporate Governance Code

The shares of Telekom Austria AG (hereinafter referred to as the “A1 Group”) have been listed on the Vienna Stock Exchange since November 2000. The Austrian Corporate Governance Code (ACGC) was presented to the public on October 1, 2002, and the A1 Group has voluntarily undertaken to comply with it since 2003. The current version of the ACGC is published at www.corporate-governance.at and at www.A1.group.

The ACGC pursues the goal of responsible corporate management and control geared towards sustainable and long-term value creation. It aims to ensure a high degree of transparency for all stakeholders and to serve as an important guideline for investors. The Code is based on the provisions of Austrian stock corporation law, stock exchange- and capital market law, EU regulations and the OECD Principles of Corporate Governance.

In the financial year ending on December 31, 2025, the A1 Group complied with all of the required provisions of the Austrian Code of Corporate Governance as amended in January 2025 with the following disclosures:

- Ad C Rule 36: Given the culture of open discussion within the Supervisory Board, the annual self-assessment of the Supervisory Board as stipulated in Rule 36 of the ACGC is performed every two years. The Supervisory Board in its current form last conducted the self-assessment in the 2025 financial year.
- Ad C-Rule 38: A syndicate agreement governs the cooperation between the controlling shareholder América Móvil and Österreichische Beteiligungs AG (ÖBAG). The members of the Management Board are appointed in accordance with the provisions of this syndicate agreement between the core shareholders América Móvil and Österreichische Beteiligungs AG (ÖBAG).
- Ad C Rule 42: The shareholder representatives on the Supervisory Board are appointed in accordance with the provisions of the syndicate agreement between the core shareholders América Móvil and Österreichische Beteiligungs AG (ÖBAG). The Nomination Committee or the entire Supervisory Board submit nomination proposals for shareholder representatives to the Annual General Meeting as stipulated by the terms of this agreement, if this is required by law.
- Ad C Rule 54: The free float of the company (including treasury shares) is around 11%. The shareholder representatives on the Supervisory Board are appointed in line with the terms of the shareholders’ agreement between América Móvil and ÖBAG.

In accordance with Rule 62 of the ACGC, the A1 Group has its compliance with the rules of the Code and the accuracy of the associated public reporting evaluated by an external institution every three years.

The last evaluation was carried out by Ernst & Young Wirtschaftsprüfungsgesellschaft m.b.H. for the 2022 financial year. This evaluation found that the Consolidated Corporate Governance Report of the company for the 2022 financial year ending on December 31, 2022 satisfies the legal provisions of Sections 243c and 267b of the Austrian Commercial Code in addition to the requirements of the ACGC and the statements made therein. The next evaluation is scheduled for the 2025 financial year and will be carried out in the first half of 2026.

Composition of executive bodies

Management Board

The members of the Telekom Austria AG Management Board as of the end of 2025 were Alejandro Plater, Chief Executive Officer (CEO), and Thomas Arnoldner, Deputy CEO.



Alejandro Plater
Chief Executive Officer, CEO

Term of office:
September 1, 2023 to August 31, 2028.

Prior to his appointment as CEO, Alejandro Plater had been a member of the Management Board as Chief Operating Officer (COO) since March 5, 2015. He also held the position of Chief Executive Officer (CEO) from August 1, 2015 to August 31, 2018 and Deputy CEO from September 1, 2018 to August 31, 2023.

Business areas: Marketing (Group), Branding (Group), Human Resources (Group), General Secretariat, Internal Audit (Group), Compliance (Group), Group Finance (Accounting, Controlling, Treasury), Purchasing (Group), Legal/General Counsel, Access & Transport (Group), Service Network & IT (Group), Operation (Group), Technology & Strategy (Group).

Alejandro Plater, born in 1967 and an Argentinian and Swedish citizen, has had a long international career in the telecommunications industry. In 1997, he started at Ericsson as Sales Director for Argentina and shortly thereafter was responsible for business development as Head of Business Development. In 2004, he moved to the global headquarters in Stockholm, Sweden, to take up the position of Sales Director for the Latin America region. Two years later, Plater was appointed Sales Director for Mexico before being appointed Vice President and Key Account Manager the following year. Alejandro Plater studied Business Administration at the University of Buenos Aires and has completed several postgraduate management studies at Columbia University and the Wharton School in the U.S. and at the London Business School in the United Kingdom.

Alejandro Plater does not hold any Supervisory Board mandates outside the A1 Group.



Thomas Arnoldner
Deputy Chief Executive Officer, Deputy CEO

Term of office:
September 1, 2023 to August 31, 2028.

Prior to his appointment as Deputy CEO, Thomas Arnoldner had been a member of the Management Board as Chief Executive Officer (CEO) since September 1, 2018.

Business areas: International Business Development/Group Strategy, Regulatory Affairs & European Affairs, Mergers & Acquisitions, Communications (Group), Investor Relations, ESG.

Thomas Arnoldner was born in 1977 and is an Austrian citizen. His professional career began at Alcatel Austria in 2003. After holding various positions within the company, he was made CEO of Alcatel-Lucent Austria AG in 2013. From 2015 to 2016, he was part of the integration team for Nokia's acquisition of Alcatel-Lucent and developed the combined company's European market strategy. From 2016 to 2017, he was in charge of Nokia's European growth strategy in its Smart City, National Broadband Program, and Public Safety areas and was responsible for the country strategies of its key growth markets. He was Managing Director of T-Systems Austria GmbH from 2017 to 2018. Thomas Arnoldner studied business administration at the Vienna University of Economics and Business and the Stockholm School of Economics.

Thomas Arnoldner does not hold any Supervisory Board mandates outside the A1 Group.

Supervisory Board

The Supervisory Board of Telekom Austria AG consists of ten members elected by the Annual General Meeting. The Central Works Council of A1 Telekom Austria AG (Austria) delegates four members and one member is delegated by the Staff Council of Telekom Austria AG. Employee co-determination on the Supervisory Board is regulated by Austrian law.

At the Annual General Meeting on June 3, 2025, the mandates of Alejandro Catnu Jimenez, Carlos Jarque und Daniela Lucona Torras were extended.

Members of the Supervisory Board of Telekom Austria AG

As of December 31, 2025

Name (year of birth)	Nationality	Profession	Year of first appointment	End of current term of office
Edith Hlawati, Chairperson (1957) ¹⁾	Austria	CEO Österreichische Beteiligungs AG (ÖBAG)	2018; before 2001-2013	AGM 2027
Carlos García Moreno Elizondo, Deputy Chairperson (1957)	Mexico	CFO América Móvil, S.A.B. de C.V. (Mexico)	2014	AGM 2026
Alejandro Cantú Jiménez (1972)	Mexico	General Counsel América Móvil, S.A.B. de C.V. (Mexico)	2014	AGM 2027
Karin Exner-Wöhrer (1971)	Austria	CEO Salzburger Aluminium AG	2015	AGM 2026
Stefan Fürnsinn (1979) ²⁾	Austria	Österreichische Beteiligungs AG (ÖBAG), Executive Director	2023	AGM 2026
Peter Hagen (1959)	Austria	Business Consultant	2016	AGM 2027
Carlos M. Jarque (1954)	Mexico	Executive Director of International Affairs, Government Relations and Corporate Affairs, América Móvil, S.A.B. de C.V. (Mexico)	2014	AGM 2027
Peter F. Kollmann (1962)	Austria	CFO Verbund AG	2017	AGM 2027
Daniela Lecuona Torras (1982)	Mexico, Spain	Investor Relations Officer & Sustainability Officer, América Móvil, S.A.B. de C.V.	2018	AGM 2027
Oscar Von Hauske Solís (1957) ³⁾	Mexico	CEO Telmex Internacional (Mexico), Chief Fixed-Line Operations Officer América Móvil, S.A.B. de C.V. (Mexico)	2012	AGM 2026

Members of the Supervisory Board delegated by the Staff Council ⁴⁾

Gerhard Bayer (1967)	Austria	Chairperson of the Central Works Council of A1 Telekom Austria AG	2020	
Gottfried Kehrler (1962)	Austria	Member of the Central Works Council of A1 Telekom Austria AG	2010	
Renate Richter (1972)	Austria	Member of the Central Works Council of A1 Telekom Austria AG	2018	
Alexander Sollak (1978)	Austria	Chairperson of the Staff Council Committee of Telekom Austria AG; Secretary-General of the European Works Council of A1 Group	2010	
Franz Valsky (1972)	Austria	Deputy Chairperson of the Central Works Council of A1 Telekom Austria AG	2023	

¹⁾ Supervisory Board mandates and similar functions at other listed companies (as per the ACGC): OMV AG (1st deputy Chairperson); Verbund AG (1st deputy Chairperson); EuroTeleSites AG (Chairperson)

²⁾ Supervisory Board mandates and similar functions at other listed companies (as per the ACGC): Post AG (deputy chairperson), EuroTeleSites AG (member)

³⁾ Supervisory Board mandates and similar functions at other listed companies (as per the ACGC): EuroTeleSites AG (deputy Chairperson), America Movil, S.A.B. de C.V. (Board of Directors)

⁴⁾ Supervisory Board members delegated by the Staff Council may be recalled by them at any time.

Independence and diversity within the Supervisory Board

The guidelines set out by the Supervisory Board to determine the independence of its members comply with Rule 53 of the Austrian Code of Corporate Governance and Appendix 1 of the current version of the Code. Accordingly, a member of the Supervisory Board may declare themselves to be independent if they have no business or personal relationship with the company or its Management Board that constitutes a material conflict of interest and is therefore capable of influencing their behavior. All shareholder representatives are independent in accordance with Rule 53 of the Austrian Code of Corporate Governance.

The free float of the company, including treasury shares, was around 11 % as of December 31, 2025. The shareholder representatives on the Supervisory Board are appointed in line with the terms of the shareholders' agreement between the controlling shareholder América Móvil and ÖBAG.

In accordance with Section 95(5) No. 12 of the Austrian Stock Corporation Act, the Supervisory Board approves contracts between the company and members of the Supervisory Board. In this context, the Supervisory Board approved contracts in connection with telecommunications services between A1 and members of the Supervisory Board and their companies. Contracts relating to energy supply and a sales partnership with Verbund AG were also approved. All contracts and the sales partnership are based on arm's-length conditions.

In accordance with Section 86(7) of the Austrian Stock Corporation Act, the Supervisory Board must consist of at least 30 % women and at least 30 % men (gender quota). Based on the declarations by members of the Supervisory Board in accordance with Section 86(9) of the Austrian Stock Corporation Act, singular fulfillment of the gender quota in the Supervisory Board is required. Consequently, at least three of the ten members of the Supervisory Board elected by the Annual General Meeting must be women. The Austrian Labor Constitution Act imposes special regulations for the fulfillment of the gender quota among employee representatives, namely that the gender quota does not apply to employee representatives if there is no group works council. Three of the ten shareholder representatives on the Supervisory Board are women, which corresponds to a share of 30 %. This means that the gender quota of 30 %, which has been mandatory since January 1, 2018, has been met.

The members of the Supervisory Board have a balanced age structure ranging from 43 to 71 years of age. Ten of the fifteen members are Austrian nationals and five are Mexican nationals. The Supervisory Board as a whole covers the full spectrum of expertise important to the company, including telecommunications, finance, digitalization and ESG.

Information concerning the working methods of the Management Board and the Supervisory Board

The Management Board and the Supervisory Board of Telekom Austria AG comply with established principles as well as the principles of transparency and an open communication policy with a view to ensuring sustainable corporate development that creates value. The Group-wide areas of competence and responsibility are clearly regulated by the Articles of Association of Telekom Austria AG in addition to statutory provisions. In addition, the duties, responsibilities and working methods are described in greater detail in the Rules of Procedure of the Management Board and the Supervisory Board.

The Management Board is the Group's governing body. The Rules of Procedure for the Management Board govern the allocation of responsibilities and cooperation within the Management Board. They also contain the information and reporting duties of the Management Board as well as a catalog of measures requiring the approval of the Supervisory Board. The Management Board meets at least every 14 days to discuss current business developments as well as strategic and operational issues. At these meetings, decisions are made that require the approval of the full Management Board. In addition, there is an ongoing exchange of information on relevant activities and events.

The Management Board is supported in its management activities by the Leadership Team, which consists of the six CEOs of the operating subsidiaries, the Group CFO and the Group HR Director. The Leadership Team provides advice and support in operational and strategic matters of the A1 Group.

To guarantee the uniform management of the Group, members of the Management Board of Telekom Austria AG hold Supervisory Board mandates at the following major subsidiaries: A1 Telekom Austria (Austria), A1 Bulgaria (Bulgaria), A1 Hrvatska (Croatia), A1 Slovenija (Slovenia), A1 Srbija (Serbia) and A1 Makedonija (North Macedonia); they are also members of the Management Board of the parent company (SB Telecom) of A1 Belarus (Belarus).

The Management Board defines the strategic focus of the Group in consultation with the Supervisory Board and regularly reports to the Supervisory Board on the implementation of the strategy as well as the company's current situation, including its risk situation. Furthermore, the Supervisory Board is authorized to request reports from the Management Board at any time on matters concerning the A1 Group. In the interest of good corporate governance, there is also ongoing coordination between the Chair of the Supervisory Board and the Chair of the Management Board with respect to matters that fall within the purview of the Supervisory Board.

The Supervisory Board has set up three committees, which provide effective support by carrying out selected tasks and issues on behalf of the Supervisory Board. Intensive committee work supports the Supervisory Board with regard to focused discussion and efficient decision-making:

- In the 2025 reporting year, the **Remuneration Committee** consisted of Edith Hlawati (Chair), Carlos García Moreno Elizondo (Deputy Chair) and Oscar Von Hauske Solís. This committee is responsible for regulating the relationship between the company and the members of the Management Board, and thus for structuring and implementing Management Board remuneration based on the remuneration policy. Resolutions concerning the appointment of Management Board members or revocation thereof and the granting of share-based remuneration elements are resolved by the Supervisory Board as a whole. In 2025, the Remuneration Committee held three meetings.
- In line with the statutory provisions, the five meetings of the **Audit Committee** in 2025 dealt primarily with the audit and preparations for the adoption of the Annual Financial Statements, the audit of the Consolidated Financial Statements, the proposal for the distribution of profit, the Management Report, the Group Management Report as well as the Consolidated Non-Financial Report and the Consolidated Corporate Governance Report. High priority was also given to monitoring the accounting process, the effectiveness of the internal control system, the internal audit system, and the risk management system as well as the implementation of EU taxonomy. The Audit Committee also reviewed the independence of the auditor of the Annual and Consolidated Financial Statement, paying particular attention to the additional services provided.

As of the end of 2025, the Audit Committee consisted of Carlos García Moreno Elizondo as its Chair and financial expert (in accordance with Section 92(4a) of the Austrian Stock Corporation Act), Stefan Fürnsinn), Oscar Von Hauske Solís, Carlos M. Jarque, Peter Hagen, Peter Kollmann as well as Gerhard Bayer, Renate Richter and Alexander Sollak as the employee representatives.

- The **Personnel and Nomination Committee** submits proposals to the Supervisory Board for appointments to positions on the Management Board and Supervisory Board¹⁾ that have become vacant, and also deals with questions of succession planning. Its members are Oscar Von Hauske Solís (Chair), Edith Hlawati, Carlos García Moreno Elizondo, Carlos M. Jarque, Alejandro Cantú Jiménez, Peter Kollmann as well as Gerhard Bayer, Franz Valsky and Alexander Sollak. The Personnel and Nomination Committee did not hold any meetings in the 2025 financial year. The reappointments to the Management Board were discussed by the full Supervisory Board.

In the 2025 financial year, the Supervisory Board addressed the strategic orientation of the A1 Group and its business performance in detail at five meetings of the Supervisory Board and eight committee meetings. The main activities of the Supervisory Board in 2025 are discussed in the Supervisory Board's report to the Annual General Meeting.

Meeting attendance in 2025

	Supervisory Board	Audit Committee	Remun. Committee
Edith Hlawati	5/5		3/3
Carlos García Moreno Elizondo	5/5	5/5	3/3
Alejandro Cantú Jiménez	4/5		
Karin Exner-Wöhrer	5/5		
Stefan Fürnsinn	4/5	5/5	
Peter Hagen	5/5	5/5	
Carlos M. Jarque	5/5	5/5	
Peter F. Kollmann	5/5	5/5	
Daniela Lecuona Torras	5/5		
Oscar Von Hauske Solís	5/5	5/5	3/3
Gerhard Bayer	5/5	5/5	
Gottfried Kehrer	4/5		
Franz Valsky	5/5		
Renate Richter	5/5	5/5	
Alexander Sollak	5/5	5/5	

Details of the remuneration of the Management Board and the Supervisory Board are published in the Remuneration Report and the remuneration policy²⁾ published on the company's website.

¹⁾ See also information on C Rule 38 and 42

²⁾ See: https://a1.group/wp-content/uploads/sites/6/2024/05/Remuneration-policy_MB_SB.pdf

Measures to promote women and diversity in the A1 Group (diversity concept)

Women account for three of the ten shareholder representatives and one of the five employee representatives on the Telekom Austria AG Supervisory Board. There is no female representation on the Management Board of Telekom Austria AG. At the A1 Group companies, 11 women hold 29 management positions and 12 women hold 17 Supervisory Board positions.

The A1 Group has set itself the goal of increasing the share of women in management positions to 40% by 2025 and has also established this as a target 2025. The share of women throughout the company should be at least 40%. In 2025, the share of women in management positions was 37 % (2024: 35 %), while women accounted for 40% (2024: 40 %) of the company's workforce. As equal opportunities continue to play a central role at the A1 Group, both targets will be continuously pursued until 2030 as part of the ESG strategy.

Diversity, inclusion and equal treatment are key components of the A1 Group's ESG strategy. Different skills, perspectives and experiences are the basis for learning from each other and thus finding better forward-looking solutions for customers, employees and the company. With diversity, inclusion and equal treatment, the A1 Group's ESG strategy sets clear and relevant goals. These will continue to be pursued consistently. In addition to increasing the proportion of women in the workforce and among management level, A1 is actively working on its commitment to equal treatment, including with regard to salaries and the gender pay gap, in order to close this gap in the medium term.

At the A1 Group, the principles of diversity, inclusion and equality are enshrined not only in the A1 Group Code of Conduct, but also in the Group-wide DE & I (Diversity, Equity and Inclusion) Policy and in our Human Rights Policy. In 2023, the A1 Group also published the "A1 Group Health and Safety Policy" and the "Fair Pay Principles." In 2024, Group-wide recruiting guidelines were developed that clearly describe the roles of all those involved in the recruiting process and make the entire process transparent, thereby ensuring equal opportunities and unbiased recruiting and promoting further development. In 2024, the A1 Group also joined the UN Women Empowerment Principles.

Further information on promoting women and diversity can be found in the Sustainability statement in the Group Management Report.

When selecting and appointing members of the company's Management Board, the Supervisory Board places emphasis on the skills and expertise necessary to manage a telecommunications company. Decisions are also based on other criteria such as educational background and career history, age, gender, and general personality traits.

When appointing members to the Supervisory Board, care is taken to ensure that the composition is balanced both professionally and personally, taking into account the aspects of diversity of the Supervisory Board in terms of gender, a balanced age structure and the internationality of its members.

Both the shareholder representatives on the Supervisory Board and the members of the company's Management Board are appointed in line with the terms of the shareholders' agreement between the controlling shareholder América Móvil and ÖBAG.³⁾

Vienna, February 9, 2026

The Management Board of Telekom Austria AG

Alejandro Plater
CEO

Thomas Arnoldner
Deputy CEO

³⁾ See also information on C Rule 38 and 42

Disclaimer

This report contains forward-looking statements. These forward-looking statements are usually accompanied by words such as ›believe‹, ›intend‹, ›anticipate‹, ›plan‹, ›expect‹ and similar expressions or by ›outlook‹. Actual events may differ materially from those anticipated in these forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. A number of important factors could cause actual results or outcomes to differ materially from those expressed in any forward looking statement. Neither the A1 Group nor any other person assumes any liability for any such forward-looking statements. The A1 Group will not update these forward-looking statements, whether due to changed factual circumstances, changes in assumptions or expectations.

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